

Item 7: Kent and Medway Sustainability and Transformation Plan

By: Peter Sass, Head of Democratic Services

To: Health Overview and Scrutiny Committee, 3 June 2016

Subject: Kent and Medway Sustainability and Transformation Plan

Summary: This report invites the Health Overview and Scrutiny Committee to consider the information provided about the Kent and Medway Sustainability and Transformation Plan.

It provides additional background information which may prove useful to Members.

1. Introduction

- (a) NHS England, NHS Improvement (the new body which brings together Monitor and the NHS Trust Development Authority), the Care Quality Commission, Public Health England, Health Education England and NICE – the bodies which developed the Five Year Forward View in October 2014 - have come together to publish 'Delivering the Forward View: NHS Shared Planning Guidance 2016/17 – 2020/21', setting out the steps to help local organisations deliver a sustainable, transformed health service and improve the quality of care, wellbeing and NHS finances (NHS England 2015b).
- (b) NHS England has established a Sustainability and Transformation Fund of £2.14bn for 2016/17 to support this process. Of this, £1.8bn will be deployed on sustainability to stabilise NHS operational performance, and £340m for transformation to continue the Vanguard programme and invest in other key Five Year Forward View areas. The Sustainability and Transformation Fund will grow from £2.1bn in 2016/17 to £2.9bn in 2017/18, rising to £3.4bn in 2020/21, with an increasing share of the growing fund being deployed on transformation including the Five Year Forward View's New Care Models, and mental health parity of esteem (NHS England 2015a).
- (c) As part of the planning process, all NHS organisations are asked to produce two separate but interconnected plans:
 - 1. A local health and care system Sustainability and Transformation Plan (STP) which will cover the period October 2016 to March 2021; local leaders will be required to set out clear plans to pursue the 'triple aim' set out in the NHS Five Year Forward View –improved health and wellbeing, transformed quality of care delivery, and sustainable finances (NHS England 2015a & 2015c).
 - 2. A plan by organisation for 2016/17 which will need to reflect the emerging Sustainability and Transformation Plan and address nine 'must dos' for every local area in England including:

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- returning the system to financial balance;
 - introducing a local plan to address the sustainability and quality of general practice;
 - reducing waiting times for A&E, cancer and mental health;
 - improving quality – particularly for organisations in special measures (NHS England 2015a & 2015c).
- (d) To deliver these plans NHS providers, CCGs, local authorities, and other health and care services have come together to form 44 STP footprints. In forming their footprints, local areas have taken the following factors into account:
- Geography (including patient flow, travel links and how people use services);
 - Scale (the ability to generate solutions which will deliver sustainable, transformed health and care which is clinically and financially sound);
 - Fit with footprints of existing change programmes and relationships;
 - The financial sustainability of organisations in an area;
 - Leadership capacity and capability to support change (NHS England 2016).
- (e) A Kent and Medway STP footprint has been established covering all eight Kent and Medway CCGs over a footprint population of 1.8 million (NHS England 2016).
- (f) On 4 March 2016 the Committee considered an item on the East Kent Strategy Board which aligns and links to the Kent and Medway Sustainability and Transformation Plan.

2. Recommendation

RECOMMENDED that the report on the Kent and Medway Sustainability and Transformation Plan be noted and an update be presented to the Committee at the appropriate time.

Background Documents

NHS England (2015a) '*NHS England allocates £560 billion of NHS funding to deliver NHS Five Year Forward View (17/12/2015)*',
<https://www.england.nhs.uk/2015/12/nhs-england-allocates-560-billion/>

NHS England (2015b) '*NHS Shared Planning Guidance (22/12/2015)*',
<https://www.england.nhs.uk/ourwork/futurenhs/deliver-forward-view/>

NHS England (2015c) '*NHS leaders set out new long-term approach for sustainability and transformation (22/12/2015)*',
<https://www.england.nhs.uk/2015/12/long-term-approach/>

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NHS England (2016) '*Sustainability and Transformation Plan footprints* (15/03/2016)', <https://www.england.nhs.uk/wp-content/uploads/2016/02/stp-footprints-march-2016.pdf>

Kent County Council (2016) '*Agenda, Health Overview and Scrutiny Committee* (04/03/2016)', <https://democracy.kent.gov.uk/ieListDocuments.aspx?CId=112&MId=6257&Ver=4>

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